



**DEPARTMENT OF THE ARMY**  
HEADQUARTERS UNITED STATES ARMY TRAINING AND DOCTRINE COMMAND  
102 MCNAIR DRIVE  
FORT MONROE VIRGINIA 23651-1047

REPLY TO  
ATTENTION OF

ATCS-S (385)

12 June 2003

MEMORANDUM FOR

Commander, U.S. Army Accessions Command  
Commander, U.S. Army Combined Arms Center  
Commander, U.S. Army Combined Arms Support Command  
Commandants, TRADOC Schools

SUBJECT: Risk Management Integration and TRADOC Risk Decision Authority

1. Risk management and accident prevention are inherent command functions. Risk management serves as our most effective tool in protecting the force by providing a systematic framework for identifying and controlling risks in all environments and operations. The process is continuous and cyclic in nature and applies from initial planning through after-action review.

2. The primary tenets of effective risk management are that commanders will accept no risk unless the potential benefit outweighs the potential loss and that risk decisions must be made at the appropriate level.

3. The following is a change to the current TRADOC risk decision authority and will be incorporated in the next revision of TRADOC Regulation 385-2 (TRADOC Safety Program).

a. Extremely high risk--Senior Mission Commander of general officer rank.

b. High risk--Colonel or equivalent as designated by the Senior Mission Commander.

c. Moderate risk--Lieutenant Colonel or equivalent and Command Sergeants Major (CSMs) serving as NCO Academy/CSM Academy Commandants, as designated by the Senior Mission Commander.

d. Low risk--As designated by the Senior Mission Commander.

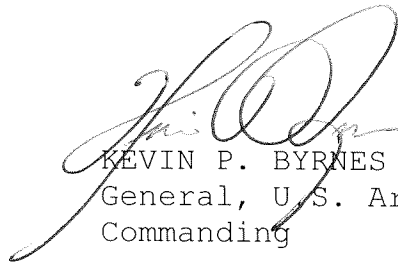
ATCS-S

SUBJECT: Risk Management Integration and TRADOC Risk Decision Authority

4. Commanders must establish and publish a risk management policy that incorporates this guidance and designates risk decision authority consistent with TRADOC criteria. Risk decisions are based on the residual risk of an activity after application of appropriate control measures and will be briefed one level up the chain of command from the decision maker.

5. Risk management does not eliminate risk or the necessity for standards and will not be used to sanction or justify violating the law. However, risk management does provide our subordinate leaders greater flexibility and freedom of action without exposing personnel, equipment, or operations to unnecessary risk.

6. TRADOC--Where Tomorrow's Victories Begin!



KEVIN P. BYRNES  
General, U.S. Army  
Commanding